



Private Equity in Indian Real Estate

Foreword

The Indian real estate sector - the pivotal cog of the country's economic growth - has witnessed a paradigm shift over the last decade. FDI policy relaxations coupled with landmark reforms (such as RERA, GST, Insolvency and Bankruptcy Code, adoption of REITs, etc.) are altering the sector from being an unorganized one-man driven family business to an organized, structured and corporatized one with financial discipline. As we stand in 2019, it is appropriate to take a quick glimpse of what happened in the Indian Realty sector during a highly tumultuous 2018 as far as PE investment was concerned. Given RBI's alternatingly cautious and proactive stance towards managing the overall economy along with the NBFC crisis, it remains to be seen if 2019 will get any more surprises for the real estate sector.

Private equity investment in real estate during 2018 accumulated to more than USD 4 Bn, as compared to USD 4.5 Bn in its preceding year. It emerged as a strong period for the commercial sector with 69% investment flowing into these assets, followed by merely 7% in the residential sector. GST rationalization, and the growth of e-commerce have driven demand for large-scale warehouses in various locations. With India's logistic industry being accorded infrastructure status in late 2017, the sector witnessed four-fold increase in its investments. Alternate asset classes namely student housing and senior citizen living, barely mentioned or considered in previous vears, drew meaningful interest not only from the industry but also institutional funds.

With continued demand for good quality office spaces across top cities such as Bengaluru, Hyderabad and Mumbai coupled with increasing investor interest due to the REIT listing in India, office assets remained a hot favourite amongst the realty investors. NBFC crisis coupled with other challenges such as land scarcity, teething issues of reformatory changes, high project funding cost, execution delays, inadequate PE participation in the residential segment affected the real estate growth in 2018.

At this stage, the question that arises is -"Will PE investment ever return to its full glory to the Indian real estate sector?"

The answer is pretty simple - current real estate slowdown will definitely not last forever as corrective actions are already being taken to uptick the cycle and, hence, an upswing is inevitable. With strong growth drivers and on-going reforms, the medium-term perspective across asset classes looks healthy. While the upswing will surely not occur overnight, we are confident that the longterm story of the burgeoning Indian real estate sector remains intact.

This PE report by ANAROCK highlights the overall inflows, key statistics and major trends of institutional private equity investments in the Indian real estate sector. The report categorically excludes debt fundings by NBFCs & HFCs which otherwise blurs the real picture of PE investments in Indian real estate.

I would like to thank everyone involved in preparing this report, and I hope you find it insightful.



SHOBHIT AGARWAL MD & CEO ANAROCK Capital

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Outlook

Trends in PE funding

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PE firms infuse more than USD 4 Bn into realty sector in 2018

Between 2015 and 2018, Indian real estate witnessed a total inflow of USD 14 Bn worth PE investments. While 2015 and 2016 together saw investments of USD 5.4 Bn, the real momentum was seen in the last two years when investments grew to USD 8.6 Bn collectively. Growth in investments can be attributed to the various reformatory changes in Indian real estate that helped increase transparency and thereby boosted investor confidence. Interestingly, the number of deals reduced during the period amidst a substantial increase in the average deal size - from USD 47 Mn in 2015 to USD 128 Mn in 2018. It is noteworthy that the top 5 deals in 2018 contributed almost 50% of the total investment during the year. This suggests that PE investors are moving more cautiously and, unlike earlier, they are now more selective in associating with developers. But once confident, they are making larger investments.

PE inflow trends & number of deals (2015 to 2018)



Source: Venture Intelligence & ANAROCK Research

Over the past four years, commercial assets became the top preference of PE investors comprising more than 70% of the overall investment share in 2018 compared to just 33% in 2015. In contrast, residential space lost its numero uno position with its share declining from 53% in 2015 to as low as 7% in 2018.

Less than a dollar per sq. ft. rent coupled with high demand and availability of exit option in the form of REITs boosted focus on commercial. Whereas, weaker demand, high-quoted capital values and construction delays deterred investors from residential segment. Retail, backed by healthy economy and liberalization in policies has shown glimpses of becoming one of the preferred choices for PE investors. Warehousing is another sector showcasing good investment prospects.

The year 2018 witnessed the largest PE exit in Indian real estate when RMZ bought back 45% shares of the holding company RMZ Infotech from QIA and Baring Private Equity Partners for approx. USD 1 Bn.



Break-up of investments by asset class in % (2018)

Source: Venture Intelligence & ANAROCK Research

Portfolio-level investments gaining momentum

Over the years, PE investments largely remained focused at the project level compared to entity level considering the higher complexity involved in the latter as compared to the former. The 2015 to 2018 period was also inline with this wherein 2/3rd of the investments were at the project level. However, a deep dive into data reveals that the focus on portfolio and hence, entity level investments picked momentum in the later half of this overall period i.e. in 2017 and 2018 when the entity level almost tripled compared to the previous two years.

Investors used a combination of plain vanilla equity and structured equity for investments into projects but preferred to stay with vanilla equity while investing at entity level considering the longer term focus at entity coupled with availability of limited structural options while investing at the entity level.

Distribution of investments (2015 to 2018)



Source: ANAROCK Research



Split between Entity-level & Project-level investments

Foreign funds continue to dominate

Between 2015 and 2018, the share of foreign PE investors increased from 88% to 93%. This is reflective of the rising foreign PE investor confidence in Indian real estate which is gradually becoming more transparent and efficient owing to the new reformatory changes. Investors like Blackstone & Brookfield have created a healthy asset pool and others are following the same path.

While REIT is a new concept in India, it is a successful model in many developed countries. Knowing the advantages of REIT through their international experience, various PE investors have been strengthening their commercial and retail portfolio. The keen interest in commercial assets is evident from the fact that in 2018 more than 70% of investment in commercial space was by foreign PE investors.

Among foreign PE investors, those based out of USA, Canada and Singapore have been highly active in Indian RE market, contributing as high as 98% of the total foreign PE investments in 2018. Besides these, investors from UK, UAE, Japan, Netherlands, Hong Kong and Malaysia have also started showing their interest in Indian RE space.

Share of domestic & foreign equity investors (2015 to 2018)



Share of investment inflow by origin of foreign investors



Source: Venture Intelligence & ANAROCK Research

Asset class-wise funding



Commercial office: The first love of PE investors

High occupancy levels, less than a dollar rentals, quality Grade A assets and high quality tenants are the key reasons for commercial space to enjoy more than 70% share of the total PE equity investments in 2018. Fund exits have been relatively easier in this space considering high demand and with REITs proposed to be launched quite soon, it will improve even further.

As Blackstone-backed Embassy Office Parks receives final nod from Securities and Exchange Board of India (SEBI), India will see its first REIT launch within the first half of 2019. Even while REITs awaits its listing in the country, investors are hoping to cash on this new avenue for generous ROI. However, its success will set the tone for future REITs in India and vice versa. And this will, to a certain extent, decide the direction of PE investment in the space going forward.

Interestingly, 2018 witnessed a significant trend in PE investments in commercial space in South India as a region. In previous years - 2016 and 2017 - the southern cities cumulatively saw just 10% and 13% of the total investments in office space respectively. However, this share increased to 56% through a series of investments in 2018.

Share of equity investments in commercial sector (2015 to 2018)



Source: Venture Intelligence & ANAROCK Research

Major platforms created since 2015 in commercial sector

QIA Allianz Taurus Standard IFC Investment Chartered Holdings (PE) RMZ Shapoorji Embassy Tata Realty & Xander Corporation Pallonii Group Group Infrastructure USD 600 Mn USD 500 Mn USD 300 Mn USD 300 Mn USD 90 Mn

Note: Commercial sector includes office, IT, SEZ, IT parks and hotels.

Top investment deals in commercial sector (2018) Blackstone Indiabulls Real Estate USD **730** Mn in Mar 2018 ر \$ Mumbai Hyderabad 0 INVESTOR Brookfield INVESTOR Xander ළුළු **Equinox Business Park** Phoenix Group USD **390** Mn in Jan 2018 USD 350 Mn in Oct 2018 Chennai **Mapletree Investments** լՅլլՅյ Shapoorji Pallonji Group USD 350 Mn

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in Nov 2018





Residential segment: Affordable housing ready to gain traction

Grappling with multiple issues like stalled/delayed projects, liquidity crunch, high property values coupled with weaker demand and low sales, the residential space has been gradually loosing PE investor's interest over the years. Between 2015 and 2018, the equity investments in the sector came down from 47% to just 3%. With banks slowing funding due to regulatory hurdles, NBFCs and HFCs were the other best alternative. But the NBFC crisis in fag end of 2018 further exacerbated the liquidity woes of developers. PE is the next alternative. However, we believe that the declining performance of past two-years is likely to change its course and with affordable segment gaining momentum investors will try to grab a pie of it.

Although, affordable housing 'the flavour of the season,' is yet to receive any meaningful equity investments, Government's nod of Infrastructure status to affordable housing, extension of benefits under PMAY, CLSS (Credit Linked Saving Scheme) and tax holiday for affordable housing will result in the tailwind for this sector.

Notably, HDFC has created two platforms, close to USD 700 Mn in 2018 (with Prestige Group and ATS Group), with an objective to provide long-term, equity and mezzanine capital to marquee developers at the land and pre-approval stage for the development of affordable and mid-income housing in India.

Share of equity investments in residential sector (2015 to 2018)



Source: Venture Intelligence & ANAROCK Research

Major platforms created since 2015 in residential sector



Note: Residential deals comprises of Affordable, Mid-segment, Townships and Luxury housing deals.



Sequoia Capital invested USD 10 Mn in a New Delhi-based student accommodation platform Stanza Living. Goldman Sachs and HDFC too have been key contributors to student housing this year solidifying interest of global investors in this new and upcoming segment.

Warburg Pincus, a global Private Equity fund and mid-market chain Lemon Tree Hotels have set up a JV in Dec 2018 to create the first co-living platform focusing on the development of affordable and conveniently located spaces for students and young working professionals across major educational clusters and key office markets in India.

| Residential | Residential + Commercial | Co-living |
|---|--------------------------|----------------------|
| INVESTOR PARTN ASK Group | | Warburg Pincus |
| DEVELOPER PART Shriram Properties | TNER Vista Spaces | Lemon Tree Hotels |
| USD 160 Mn | USD 100 Mn | USD 420 Mn |

Warehousing, Industrial & Logistics (WIL): The sunrise sector



Infrastructure status, multi-modal logistic park policy coupled with the implementation of GST, has changed the way India looked at this space earlier. The sector has already started upgrading itself from being unorganized to be organized. The shift is visible in conversion of various small Grade B & C warehouses to large Grade A warehouses with modern facilities. The shift has attracted a lot of foreign players – developers and investors, towards this sector.

Demand for logistics facilities in India is driven by favorable government policy, economic expansion and the growth in organized retail and e-commerce businesses.

IndoSpace - India's leading developer of industrial real estate and warehousing facilities takes its total commitment in the country to well above USD 3.2 Bn to further strengthen the market leadership position. This successful fund raise of ILP (Indospace Logistics Parks) reflects the increasing confidence of private equity investors within the segment.

Major platforms created since 2015 in WIL sector INVESTOR PARTNER CPPIB Ascendas CDPQ Warburg Pincus DEVELOPER PARTNER Indospace Firstspace LOGOS India Embassy USD 1.000 Mn USD 800 Mn USD 600 Mn USD 400 Mn USD 250 Mn



Source: Venture Intelligence & ANAROCK Research



In November 2018, Asia-Pacific focused logistics developer ESR entered into a joint venture with Allianz Real Estate to invest USD 1 Bn in WIL sector. This will catapult the sector to new highs.

Retail: Riding high on growing consumerism

Unlike commercial office sector, retail is to some extent geography agnostic because its success depends on the spending power of its target audience. As a result, retail malls in Tier 2 & 3 cities have performed equally well, if not bettered, against its counterparts in Tier 1 cities. This led to increase in rentals and profitability and forced PE investors to start considering investment options outside their preferred geographies. Interestingly, 46% investments in retail space between 2015 and 2018 have been made in non-metro cities of India like Bhubaneshwar, Chandigarh, Indore, Amritsar, Ahmedabad etc.

With government allowing 100% FDI in single brand retail through the automatic route compared to 49% earlier, more FDI investments are likely to come into the retail business which will attract more foreign PE investors over the next few years.

In past few years, India witnessed various equity platforms, aggregating to USD 2.1 Bn, getting created with a focus to invest in retail space – core or greenfield. Deployment of funds from such platforms will boost the retail space and increase its share in the investment pie.



Major platforms created since 2015 in retail sector

| Retail | | |
|------------------------------------|----------------------------|----------------------------|
| INVESTOR PARTNER Warburg Pincas | APG | APG |
| DEVELOPER PARTNER Runwal Group | Virtuous Retail South Asia | Virtuous Retail South Asia |
| USD 1,000 Mn | USD 450 Mn | USD 170 Mn |



Big getting bigger

Platform-level deals gain traction

Since 2015, Indian real estate saw 25 platforms getting created aggregating to USD 8.8 Bn by global investors like Warburg Pincus, Goldman Sachs, CPPIB, Allianz, Ascendas, Xander, CDPQ, APG, etc. Key purpose of these platform creation was to create a pool that can be invested if the criteria are met without spending longer time for approval before each investments. Majorly, these deals are sector focused and created with an aim to build long term partnership with the other partner – mostly a developer.

Of the total funding available, 1/3rd is dedicated to logistics and warehousing followed by residential and retail. While these sectors have so far not received enough funding from PE investors, the magnitude of platforms show the presence of investor interest that has due to some reasons not got converted into deals. Understandably, platforms for commercial space is 17% as a lot of equity deals have already happened or are happening at project level. Platforms created (2015 to 2018)

| USD | USD | USD | USD |
|--------|--------|--------|--------|
| 1.1 Bn | 1.4 Bn | 2.9 Bn | 3.5 Bn |
| 2015 | 2016 | 2017 | 2018 |

The largest real estate platform concluded in 2018 was of ESR Group, an Asian logistics real estate developer backed by private equity firm Warburg Pincus, and Germany's Allianz setting up a USD 1 Bn investment platform to invest in India's logistics sector.



Asset class-wise share of platforms created since 2015

* Residential includes co-living platforms

Giant deals from 2015 to 2018



Key PE exits

Blackstone IL&FS 247 Park, Mumbai **USD 123 Mn**

Embassy HIREF Embassy Springs, Bengaluru **USD 73 Mn**



Kander

IL&FS Express Trade Tower, NCR **USD 45 Mn**

QIA & Baring Private Equity Entity (RIPL), Bengaluru USD 1,000 Mn

Source: Venture Intelligence & ANAROCK Research

Geographical distribution of funds

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Investment Inflows turn towards South India

Steady demand environment along with increased absorption of office space has prompted South region to gain momentum this year wherein the overall investments almost tripled.

While Mumbai continued to be the most preferred destination for investments with 38% of the total capital inflow, Hyderabad witnessed a sudden burst in investments in 2018, contributing more than half of investments received by Southern India.



Source: Venture Intelligence & ANAROCK Research



Investment inflow in South Region (2015 to 2018)

Hyderabad – is it a one-hit wonder or ready for the big league?

Hyderabad, the thickly-populated major IT/ITeS hub of India, is fast transforming into a mega-city with high liveability index. Furthermore, the city enjoys the benefit of a circular development due to the outer ring road which helps in multi-directional growth.

Surprisingly in 2018, the city became the second highest attractive location for PE investors after Mumbai, receiving more than three-fold investments compared to the collective previous three-year period. The growth was largely led by commercial space where Phoenix group received PE money through multiple deals. In doing so, it surpassed other two major cities in South India – Bengaluru and Chennai. While the city is poised for growth and can continue to attract PE investments in coming years, it will be interesting to see if this intensity continues or dries down in the coming years.

Share of Hyderabad in realty sector (2018)



USD 120 Mn 2015 USD 170 Mn 2016





USD 1,100 Mn 2018

Top investment in Hyderabad (2018)



Ascendas | Phoenix Group Commercial

USD 200 Mn

JUL 2018 Ascendas | Phoenix Group Commercial

USD 200 Mn

OCT 2018 Xander | Phoenix Group Commercial USD 350 Mn

Source: Venture Intelligence & ANAROCK Research



Hyderabad toppled Bengaluru to become the 2nd most preferred investment destination in the realty sector attracting more than USD 1.1 Bn.

Dana.

Outlook

The Outlook

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Indian real estate presents a favourable picture in 2019 with the government seen to be laser-focused in attracting both consumers and investors. A slew of sops offered in just the first two months of 2019 are indicative of the government's positive intentions. That said, the investors will watch with bated breath for the final outcome of the impending elections. Also, the health of the overall macroeconomic environment in the coming quarters will decide the future course of action for PE investors.

While we expect PE investors to continue eyeing the Indian markets, a lot will also depend on how the current NBFC crisis gets resolved. The lowering of the GST rates in the housing market most recently will boost buyer sentiments and thereby increase housing sales, further enlightening the housing sector.

4 significant trends to watch out for:

Commercial sector attracted considerable private equity investments in 2018 and this trend will continue in 2019. India's first REIT listings is a sure-fire draw for liquidity infusions into the office segment. In fact, this will prompt commercial property players to set up more bandwidth and funds into the commercial sector.

Reduction in the GST for under construction projects in both premium and affordable segments will trigger demand and thus increase housing sales. This move will give a major fillip to under construction properties whose demand was substantially low for last many quarters. IT will also help developers reduce their massive unsold stock comprising 6.73 lakh units across the top 7 cities. Meanwhile, in a bid to capture substantial market potential of affordable housing, many PE funds and developers will seek to upgrade their participation in it.

NBFC's cautious approach in lending criteria presents an opportunity for non-banks and offshore lenders to enter the market. As a result, 2019 will see a spike in investment activity from global investors providing flexible forms of either debt or equity on selected projects. Likewise, PE investors are also expanding their footprint into real estate structured equity / mezzanine funding.

India is gearing up for the forthcoming 2019 general elections that will definitely play a pivotal role in deciding the future course of action. If there is a change in government, there is a possibility that it may announce new schemes and policies which may impact the attractiveness of real estate investments or vice versa. However, only a stable government at the Centre can positively impact the Indian real estate market in the future.

That said, the election period will see many investors defer their market plays in India and rather adopt a wait-and-watch mode. Post clarity on the political dominance, they will resume their action for the next term. Nevertheless, the large PE investors have already begun to shape their path towards the fast-evolving trends as mentioned in this report.









About ANAROCK:

ANAROCK is the leading real estate agent in India, and is mandated on 100 residential projects across the country, having successfully completed 300 exclusive mandates since June 2017. The Firm has diversified interests across the real estate value chain and employs its proprietary technology platform to accelerate marketing and sales. The chairman, Anuj Puri, is a highly-respected industry veteran and India's most prominent real estate thought leader. ANAROCK's services include Residential Broking and Technology, Retail, Hospitality (via HVS ANAROCK), Land Services, Investment Banking, Warehousing, Industrial and Logistics, Investment Management, Research, and Strategic Consulting. ANAROCK's team of over 1800 qualified and experienced real estate professionals operate across all major Indian markets, as well as the Middle East. ANAROCK also manages over 80,000 fully-vetted channel partners to ensure global business coverage. Our core assurance of consistent ethical dealings with clients and partners reflects our motto - Values Over Value.

Please visit www.anarock.com

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